

June 3, 2004

District Board of Fire Commissioners
McLane Fire and Life Safety
4131 Mud Bay Road S.W.
Olympia, WA 98502

Dear Fire Commissioners:

The Citizen's Advisory Board has been meeting since August 28th, 2003, assisting the department in the development of a Capital Improvement plan to address operational improvements in the department. During this time we have spent a considerable amount of time reviewing the Districts strategic plan, fiscal capabilities and various operational aspects of McLane Fire and Life Safety. We have asked many difficult questions of your staff and have analyzed volumes of data and supporting documentation. Throughout this lengthy process, each of us has strived to present the unique perspectives of the various stakeholders we represent.

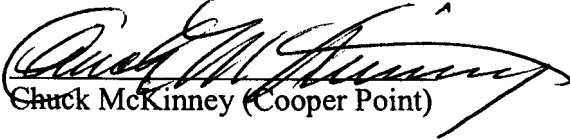
Based upon our thorough review of the various elements that determine the service level capability of your department, we offer the following recommendations:

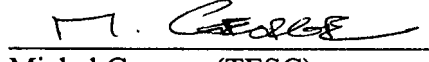
1. The District should seek voter-approved bonds to fund needed apparatus and capital improvements.
2. Station 91 does not meet the current and future needs of the district and should be replaced with a facility of approximately 16,000 square feet on an adjacent or nearby site.
3. Station 92 should be retained as a response station. Minor cosmetic remodeling and energy efficiency upgrades should be undertaken to ensure safe, cost-effective living quarters for response personnel. The Fire District should also explore a partnership with TESC to relocate the Station to an on-campus location.
4. Station 94 meets the current needs of the fire district. However, the small parcel of property adjacent to the station should be purchased to improve onsite parking and possible future station expansion.
5. Station 95 does not meet the current and future needs of the fire district and should be replaced with a new facility of approximately 6500 square feet.
6. Apparatus assets do not meet the current and future needs of the fire district. The District should seek to replace apparatus identified in the Apparatus Replacement Plan. This will include two (2) Class-A Fire Engines, one (1) Pumper-Tender, one (1) Brush Unit/Rescue and one (1) Utility Pickup.

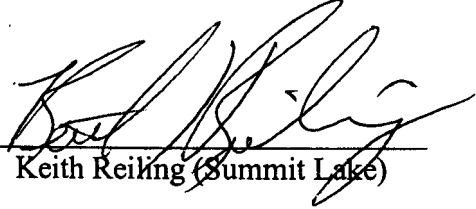
Through the implementation of these recommendations, we believe that fire protection services will be enhanced for all citizens served by McLane Fire and Life Safety.

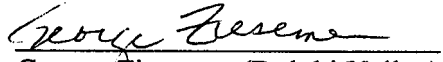
We commend the department on its efforts to solicit input from the citizens within the community - it has been a pleasure assisting the department in this worthwhile endeavor.

Respectfully,


Chuck McKinney (Cooper Point)


Michel George (TESC)


Keith Reiking (Summit Lake)


George Ziesemer (Delphi Valley)